



Cherry Hill Public Schools

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May 26, 2011

Christopher Cerf
Acting Commissioner of Education
New Jersey Department of Education
PO Box 500
Trenton, NJ 08625-0500

Dear Acting Commissioner Cerf:

The Cherry Hill Board of Education received a copy of the charter school application for the Regis Academy Charter School to be established in Cherry Hill, New Jersey. The school is intended to serve students initially in grades K-4 from the communities of Cherry Hill, Voorhees, Lawnsdale, and Somerdale. The Cherry Hill School District is deeply committed to providing a high quality educational program for all students in our community. Upon review of the Regis Academy Charter School application, the School Board, District Administration, and Mayor of Cherry Hill provide the following response:

Mission

The mission of Regis Academy, as identified in the application, gives no indication of a program design that will address needs that are not currently addressed within the Cherry Hill School District.

- The mission of the Regis Academy Charter School is to graduate students who are life-long learners, independent self-starters, effective problem solvers, and deep critical thinkers who will share their intellectual and social capital with their communities.” (Page 1-1)
- The mission of the Cherry Hill Public Schools is to provide a quality education program that insures that all students are proficient in the New Jersey Core Curriculum Content Standards. This program will be delivered in a positive environment preparing our students to be knowledgeable, responsible, caring, and confident citizens in an ever-changing world.
- The Cherry Hill School District has been designated a high-performing school district through the New Jersey Quality Single Accountability Continuum review process.

Student Population

Regis Academy’s stated focus is to use a *MicroSociety* model. However, the student population intended to benefit from *MicroSociety* is not representative of the population of students attending Cherry Hill schools. Pages 1-7 of the application states: “He discovered that even the toughest children became motivated to learn when given the opportunity to create businesses and governments; etc...” We referred to the *MicroSociety* website* and note the following:

* http://www.microsociety.org/research_base.php

- Theorists Dweck & Elliot (1983), Finch, Hodaka & Sanders (1989), and Parsons, Adler & Kaczala (1982) identified a phenomenon they called learned helplessness, a condition in which children with low expectations of success construct a chain of events that affect their self evaluations and future expectations of success, which, in turn, moderate their achievement motivation and performance in learning situations. A *MicroSociety* program strategy, they say, breaks this chain of failure, especially with at-risk children, by making opportunities for success more plentiful and introducing a greater variety of achievement options into the school house. As in the larger society, academic measures compete with measures of creativity, wealth, character, authority, power, responsibility, knowledge, competence, conviviality, and social status as reference points for achieving success. Children who have never succeeded at anything and who consequently have a poor self-concept or low self-esteem have opportunities to reinvent themselves and “become achievers.”

Cherry Hill students are achievers who continually perform well on state and national assessments.

- In 2010 New Jersey assessments, **Cherry Hill students scored at or above the averages of schools in the district’s wealth category-** District Factor Group (DFG) GH - in **100% of grade levels and subjects.**
- In 88% of the grade levels and subjects on the State assessments, the district’s total student population’s percentages proficient or advanced proficient are **at or above the DFG I average.**
- In 94% of the grade levels and subjects on the State assessments, the district’s total student population’s percentages **advanced proficient** are at or above the DFG GH average.
- Cherry Hill has three **NCLB Blue Ribbon Schools:** Rosa International Middle School (2008), Cooper Elementary School (2007), Cherry Hill High School East (2002)

Educational Program

The Regis Academy application states: “The program will be designed to utilize research-based, hands-on, student directed best practices that connect real-life to the classroom.” (Page 1-12)

The comprehensive curriculum in Cherry Hill Public Schools includes authentic tasks that provide a synthesis between conceptual understanding and procedural skills while demonstrating connections across disciplines. The curriculum includes activities that build upon curiosity and prior knowledge, challenging students to solve deeper, broader and more sophisticated problems as they move along the continuum from concrete to abstract understanding. It promotes high expectations while providing access and support for all learners. The curriculum has an effective logical progression facilitated by backward unit design which focuses on horizontal and vertical articulation. Appropriate technology is embedded and contributes to a rich-learning environment for developing and applying mathematical concepts.

Our district has focused assessments to address real-life connections to the classroom. Teachers have been trained to design and administer Authentic Learning Experiences (ALE) for students. Authentic Learning Experiences are those which best enable learners to be engaged with their learning. This experience allows for student-choice, is meaningful to the life of the student and connected to real life events. Through the ALE, students are better able to construct knowledge and to develop content-based meaning from their learning experience. An ALE provides the following opportunities for Cherry Hill students:

- Students will collaboratively propose and communicate a solution to a real-world problem to an audience outside the classroom.
- Students will engage in research to construct a real world decision to the problem using critical thinking skills and data.
- Students will develop self-directed collaborative teams who use 21st century tools to support their authentic learning projects

Daily Schedule

Within the proposed schedule of the Regis Academy Charter School (Page 1-35), a total of one hour and forty minutes a week has been allocated for *MicroSociety*. Aside from that time allocation, the remaining schedule reflects a traditional day in elementary schools (although there is no indication that Music instruction will be provided at Regis).

The time allocation identified by Regis for Language Arts Literacy (Page 1-35) in the primary grades is 90 minutes a day. Children in Cherry Hill elementary schools engage in Language Arts Literacy activities for 135 minutes a day in the primary grades.

Curriculum

Pages 1-13 to 1-36 address Regis Academy Charter School’s approach to addressing New Jersey’s Common Core standards. Teachers and curriculum administrators within the Cherry Hill Public Schools have been working to align current curriculum to the Common Core for the past school year while continuing to address the New Jersey Core Curriculum Content standards. The district has been most appreciative of the support provided via the New Jersey Department of Education, particularly in the discipline of Science to enable the district to be well positioned to address the Common Core.

Core Values

Pages 1-27 to 1-28 identify various core values that will be integrated into classroom activities at Regis.

The Cherry Hill School District, in partnership with the Cherry Hill Education Association and Cherry Hill Zone PTA, has developed an award-winning character education initiative that has been recognized as a model for other school districts. Effective character education prepares our students and children to be responsible, caring adults as they assume their roles in maintaining and improving our democratic society. We believe that such preparation doesn’t come from a “canned” program, but is integrated into everything we do. Our goal is the development of civic virtue in our students. As educators, parents, and community members, we are committed to integrating the district initiatives of respect, responsibility, and American citizenship into our classrooms, on our buses, in our lunchrooms and cafeterias, on our playgrounds and playing fields – wherever students interact with one another.

Two of our schools have been recognized as National Schools of Character by the Character Education Partnership – Carusi Middle School (2011) and Rosa International Middle School (2009). The path to becoming a National School of Character goes through the state, which has honored the following Cherry Hill schools as New Jersey Schools of Character: Carusi Middle School (2010 and 2011), Beck Middle School (2011), James Johnson Elementary School (2010), Horace Mann Elementary School (2008), Woodcrest Elementary School (2008), and Rosa International Middle School (2008). Our Alternative High School program was named an Emerging School of Character earlier this year and a number of our schools have received Honorable Mention as New Jersey Schools of Character.

Teacher to Student Ratio

A classroom teacher to student ratio (1:25) proposed in the Regis Academy Charter School application (Cover Sheet Summary) mirrors the current classroom teacher to student ratio in the majority of third through seventh grade classrooms in Cherry Hill; however, the same classroom teacher to student ratio (1:25) is **higher than the current ratio in Cherry Hill Kindergarten through second grade classrooms.**

Community Response

The application section entitled “A Strong Community Response” (Part 1. Section 1. Mission, Vision, Educational Philosophy - Page 1-6) references a 700-person response rate to a “questionnaire distributed to residents throughout the four regions;” this raises concerns about a meaningful statistical result. There are approximately 107,000 residents in these townships (Cherry Hill, 70,000; Voorhees, 29,000; Lawnsdale, 2,900; and Somerdale, 5,100); 700 responses received from a potential of 107,000 is less than a 1% (0.65%) response rate. Statistically speaking, it should not be assumed that this survey represents the views of the general community.

In a community where local property taxes make up 87.7% of the district’s general fund budget, we believe a stronger community response is warranted before approval of a charter school application. Absent that, we believe the DOE should strongly consider the response of the community members elected to represent the local taxpayers in matters directly affecting the children of the Cherry Hill School District – our Cherry Hill Board of Education.

Diversity of the Student Population

The application indicates that the school will be prepared to address the needs of all students (Part 1, Section 4 - Student Population); what is not addressed is a mechanism to ensure that the student body in Regis Academy Charter School will reflect the student population in Cherry Hill Public Schools where 17.5% of the students qualify for Special Education, 15.7% qualify for Free and/or Reduced Lunch, and 1.36% are English Language Learners.

The projected staffing noted in the application (Page 1-97) identifies the need for two special education teachers. Given a projected enrollment of 250 students, two special education teachers will be insufficient to address the needs of Special Education students from a broad perspective. Many New Jersey schools identify an average of 14% of their population as special education. Although the projected enrollment increases indicate a total enrollment of 450 students in year four, the projected need for special education teachers in years two, three, and four does not increase beyond the two staff members hired in year one. The staffing does not indicate that Regis Academy will be able to provide for a full continuum of services that will go beyond in-class support.

Financial Impact

At an estimated cost of \$9,551 per pupil the District faces the possibility of eliminating programs, laying off teachers, and raising class sizes as a direct result of a loss of funding should Cherry Hill students opt to attend Regis Academy Charter School. The application projects 250 students each year. Although the potential attendees reside in the attendance area of four districts (Cherry Hill, Lawnsdale, Somerdale, and Voorhees) every eight students who opt to attend the school will necessitate the loss of one teacher in Cherry Hill. Given that the students will more than likely not come from one grade level, the impact of reducing a teacher will be felt by many students. The loss of a teacher will impact program offerings and/or class size.

Viability of Location

The final area of concern pertains to the viability of the location of the school (see the attached newspaper articles). The proposed location is currently leased from the Diocese of Camden. Published reports indicate that the Diocese has asked the tenants to leave the premises. The reports also indicate that the Solid Rock Worship Center – the organization that leases the property from the Diocese – has been the subject of much controversy in Cherry Hill in recent months.

In Closing

The Board of Education, District Administration, and Mayor of Cherry Hill appreciate the opportunity to comment on the Regis Academy Charter School application. We believe that our students are well served by our Cherry Hill Public Schools. In an era when school districts and municipalities are being urged to share services and identify cost efficiencies, we have serious concerns about the creation of a charter school that will duplicate services, increase administrative costs, and divert resources from our successful public schools.

Sincerely,



Maureen Reusche, Ed.D.
Assistant Superintendent



Seth Klukoff
Board of Education President



Bernard A. Platt
Mayor

Enc: "Legal woes for Solid Rock"
"Residents speak out about Solid Rock Worship Center"

Cc: Voorhees Board of Education
Lawnside Board of Education
Sommerdale Board of Education
Ms. M. Nicolosi, Executive County Superintendent

Legal woes for Solid Rock

Articleed By [Melissa DiPento](#) On May 18, 2011 @ 7:00 am

By **MELISSA DIPENTO**

Over the past few months, residents of the Ashland section of Cherry Hill have been seeking answers to the questions and concerns they have about a neighborhood church.

Residents first became concerned about their new neighbor in March when the [Cherry Hill Police Department](#) ^[1] found evidence that many neighborhood burglaries were connected to an individual staying at the Solid Rock Worship Center at 99 Burnt Mill Rd.

Just as neighbors were seeking an apology about the increase in [crime](#) ^[2], Solid Rock's Pastor Amir Khan sought forgiveness.

Khan, the church's pastor of 18 years, said the man who committed the burglaries was staying at the church.

"He did say he had a record, but we were not aware of the extent," Khan said. "As soon as we heard of the burglaries, we got rid of him. We're a loving church. We're sorry that the gentleman robbed the homes."

In Oct. 2010, Solid Rock signed a lease with the Diocese of Camden, Holy Rosary Parish. In 2009 the parish merged with the [Holy Eucharist](#) ^[3] Parish at 344 Kresson Rd., said Peter Feuerherd, the Diocese's director of Communications.

Solid Rock signed a lease with the parish, with the intent to purchase the property, which includes the former rectory, school, convent and church.

The total cost of the property, Feuerherd said, is \$2.9 million.

In early April, Feuerherd said the tenant had not paid the balance owed.

"Legally, they have not lived up to their part of the bargain," Feuerherd said. "Our goal is to enforce the agreement."

And on May 2, without proper payment, Feuerherd said, the parish took action. Holy Eucharist Parish filed civil action with the Superior Court of New Jersey for the \$2.9 million previously agreed upon, he said.

"The date has passed. Holy Eucharist has asked Solid Rock to leave the premises," Feuerherd said. "Action has been taken. We have to rely on the civil authorities."

Khan said, through speaking with lawyers, his understanding of the agreement would allow Solid Rock one year from the signing date to make settlement on the \$2.9 million property. Khan said representatives from both churches signed the agreement on October 29, 2010.

Church officials from Solid Rock released a statement last week about the two church's ongoing negotiations.

"It was with sadness though that we learned that the Holy Eucharist Parish had filed suit against us. It was not that long ago that Solid Rock and the Parish were equally excited about the prospect of Solid Rock following in the parish's footsteps in serving others with God's love in and around Cherry Hill," the letter stated.

Khan said Solid Rock currently pays \$15,000 per month to Holy Eucharist on top of all utilities and maintenance fees. Khan said Holy Eucharist would lose about \$30,000 per month if the church had no tenants.

"If it is true that public sentiment was not altering the Parish's course, then it remains a mystery why the Parish would turn down \$2.9 million for an otherwise unwanted property. We agreed to pay that price. The parish agreed to accept that price. The explanation, which asserts a technical default, is purely legal and does not openly explain why the Parish does not want to sell, for a vacant church is of no benefit to anyone."

In the letter, Solid Rock also thanked the township and residents for letting their church set the record straight with the community.

In early April, more than 200 people gathered at the Horrace Mann school cafeteria to hear what Khan, [Mayor Bernie Platt](#) ^[4], [police officers](#) ^[5] and township officials had to say about the Solid Rock Worship Center.

Platt read a list of questions at the meeting that neighbors sent in to the township. Khan and Platt answered the questions and also fielded inquires from residents, who, at times, raised their voices at the pair.

Platt informed the audience that the township found the Solid Rock Worship Center to be in compliance with the current zoning ordinances.

"The last few months have been a trying time for Solid Rock in Cherry Hill, but a time for which we remain thankful. Our ministry has been falsely accused of aiding and abetting criminals and violating a number of zoning laws," the letter from Solid Rock officials stated. "Thankfully, time, opportunity and open hearts have allowed us to set the record straight on all those issues. We appreciate the many Cherry Hill citizens, the mayor and other officials who were willing to look past the rumors to the record of who we are, what we have done and what we seek to do."

There is no word yet on if and when Solid Rock will be asked to vacate the premises.

Khan said he received the legal documentation to vacate in the mail on May 12. From here, Khan said, church officials will continue to meet with attorneys before appearing in court.

"We're preceeding as if we're going to settlement," Khan said.

A court date has been set for next month, Khan said.

Holy Eucharist officials could not be reached for comment. Feuerherd said the diocese's complaint with Solid Rock has nothing to do with the church itself.

"The church just wasn't given the money that's due to them," Feuerherd said.

Khan said Solid Rock has no plans to leave.

"I think they thought we'd just surrender the property," Khan said.

The letter released by Solid Rock officials also indicated that the church would continue to seek maintaining the property.

"And while we may disagree on whether the Parish is technically justified in its position, we remain committed to the purchase of the property and given our common foundation of Jesus Christ, believe that the relationship between the Parish and Solid Rock can still be redeemed," the letter stated.

"We simply ask that the Parish and the Bishop grant us the same opportunity to prove ourselves that so many Cherry Hill residents and officials have."



Related posts:

- [Residents speak out about Solid Rock Worship Center](#) ^[6]
- [Solid as a rock under pressure](#) ^[7]
- [Heart of Rock N' Roll Valentine's Day Dinner/Dance](#) ^[8]
- [Meeting called for tonight to address Solid Rock concerns](#) ^[9]

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URL to article: <http://cherryhill.sunne.ws/2011/05/18/legal-woes-for-solid-rock/>

URLs in this Article:

[1] Cherry Hill Police Department: <http://cherryhill.sunne.ws/tag/cherry-hill-police-department/>

[2] crime: <http://cherryhill.sunne.ws/category/news/crime-news/>

[3] Holy Eucharist: <http://cherryhill.sunne.ws/tag/holy-eucharist/>

[4] Mayor Bernie Platt: <http://cherryhill.sunne.ws/tag/mayor-bernie-platt/>

[5] police officers: <http://cherryhill.sunne.ws/tag/police-officers/>

Residents speak out about Solid Rock Worship Center

Article by [Melissa DiPento](#) On April 6, 2011 @ 7:00 am

By **MELISSA DIPENTO**

Residents from the Ashland neighborhood have made their voices heard loud and clear about the recent rash of burglaries in their community.

The [Cherry Hill Police Department](#) ^[1] stepped up its presence in the neighborhood and came to the mayor with concerns about the burglaries.

The police department had evidence that the burglaries were connected to an individual staying at the Solid Rock Worship Center at 99 Burnt Mill Rd., township spokesman Dan Keashen said.

Solid Rock's pastor of 18 years, Amir Khan, said the man who allegedly committed the burglaries was staying at the church.

In Dec., Khan said, he and volunteers were working outside to renovate the building when the man asked if he could pitch in and help.

Khan agreed to let him stay in the building for a couple of weeks once he heard the man's story.

"He did say he had a record, but we were not aware of the extent," Khan said. "As soon as we heard of the burglaries, we got rid of him."

Khan apologized for the robberies in the neighborhood.

"We're a loving church. We're sorry that the gentleman robbed the homes," Khan said.

In Oct. 2010, Solid Rock signed a lease with the Diocese of Camden, Holy Rosary Parish.

In 2009 the parish merged with the [Holy Eucharist](#) ^[2] Parish at 344 Kresson Rd., said Peter Feuerherd, the Diocese's director of communications.

Solid Rock signed a lease with the parish, with the intent to purchase the property, which includes the former rectory, school, convent and church.

The total cost of the property, Feuerherd said, is \$2.9 million. He said Solid Rock, at the time of lease signing, created an escrow account.

The money in the account was to be put toward the purchase of the building, but Feuerherd said the church used it to make rent payments.

Feuerherd said Solid Rock owes \$32,000 on the lease. The money, he said, was due to the parish by March 31.

As of March 30, Solid Rock had not paid the balance.

Khan said, according to the lease agreement, he owes the parish the money by April 29.

"Legally, they have not lived up to their part of the bargain," Feuerherd said. "Our goal is to enforce the agreement."

At last week's [council meeting](#) ^[3], [Mayor Bernie Platt](#) ^[4] told residents that the township is continuing to look into the matter.

"At this point, we have found a number of issues. One is from a zoning perspective. Under their current certificate of occupancy, they cannot run the Nehemiah corporate offices out of this location," Platt said.

The Nehemiah Group, staffed by Khan's son, Micah Khan, works with homeless populations in the region, former inmates, as well as [mental health](#) ^[5] consumers. Most of the work is done at the Camden site, Khan said.

"We work with them in mentorship, reconciliation with the family, education and employment opportunities," Khan said. "We're extremely proud of the work we've done."

Platt said the township also learned that the church may potentially be renting out rooms, which Keashen said, violates the zoning ordinance.

"Because of a November Facebook post advertising rooms for rent, I have asked DCA, the Department of Community Affairs, to come in and do a full inspection of the property," Platt said. "We have notified Pastor (Amir) Khan that if he is renting to anyone on the property, it makes the property a boarding house. This would violate state statute."

Khan said he is not renting out rooms to individuals anymore. In September, he said, he placed an advertisement in a local newspaper.

He said the church is planning to use one of the buildings as a school, and before it was set to open in the fall of 2011, he considered using the space as housing.

"It was a thought and it didn't work," Khan said.

Solid Rock, Khan said, has operated for 18 years. The church's home was previously in Clementon.

The mayor called a meeting of staff and residents on March 22 to discuss the findings in the community.

The meeting was scheduled to be held in the former fire administration building, but was relocated to Solid Rock when about 80 residents showed up.

Khan said he received negative comments and feedback at the meeting.

Khan said a few members of the community and officers came up to him after the meeting to apologize about some of the comments.

"The community accuses us of not being a church," Khan said. "Last Thursday, being called derelicts and hoodies...those are negative and terrible comments."

Khan said the worst part of the meeting was that some of the congregation's kids overheard what had transpired.

"Some of the young people snuck into the back. The thing that hurt the most...young men crying; they never felt that kind of hatred before," Khan said. "It was uncalled for."

Residents who showed up to the council meeting last week said they were happy to hear that the township was still looking into the issue.

Keashen said the Ashland community was not aware of the sale and transaction a few months ago.

"It's really about being a good neighbor," Keashen said.

Rita McClellan, a resident of Carolina Ave., said she hopes the church can be a good neighbor.

"If they do come up with the payment and do become our neighbor, we will do what needs to be done. And that's not a mob mentality type of situation, it's more of let's keep them to the letter of the law, which the township and their neighbors expect them to hold to," McClellan said.

Nancy Cintron of Palmwood Ave. said the issue has brought the community together in recent weeks.

"It did bring a bad element into the neighborhood with what they did," Cintron said. "But it did bring the community together. People got to know people; not just the bad but the good stuff, too. This has been positive, no matter what happens with the church."

Khan said he plans on continuing Solid Rock's ministry in Ashland.

"Everyone needs respect no matter what they've done in life," Khan said. "It's difficult. We want to move into a neighborhood where we want to be loved."

The mayor will provide a status update on the issue on Thursday, April 7 at 7 p.m.

The meeting will take place at the Horace Mann Elementary School, 150 Walt Whitman Blvd.



Related posts:

- [Cherry Hill has questions about worship center](#) ^[6]
- [Heart of Rock N' Roll Valentine's Day Dinner/Dance](#) ^[7]
- [Monument to incorporate World Trade Center steel](#) ^[8]
- [Platt won't seek re-election](#) ^[9]

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[1] Cherry Hill Police Department: <http://cherryhill.sunne.ws/tag/cherry-hill-police-department/>

[2] Holy Eucharist: <http://cherryhill.sunne.ws/tag/holy-eucharist/>

[3] council meeting: <http://cherryhill.sunne.ws/tag/council-meeting/>

[4] Mayor Bernie Platt: <http://cherryhill.sunne.ws/tag/mayor-bernie-platt/>

[5] mental health: <http://cherryhill.sunne.ws/tag/mental-health/>

[6] Cherry Hill has questions about worship center: <http://cherryhill.sunne.ws/2011/03/29/mayor-updates-ashland-residents-on-solid-rock/>

[7] Heart of Rock N' Roll Valentine's Day Dinner/Dance: <http://cherryhill.sunne.ws/2010/02/10/heart-of-rock-n%e2%80%99-roll-valentine%e2%80%99s-day-dinnerdance/>

[8] Monument to incorporate World Trade Center steel: <http://cherryhill.sunne.ws/2011/03/23/monument-to-incorporate-world-trade-center-steel/>

[9] Platt won't seek re-election: <http://cherryhill.sunne.ws/2011/04/04/platt-announces-the-end-of-a-political-career/>

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Mayor
Bernie Platt

May 25, 2011

Christopher D. Cerf
Acting Commissioner, New Jersey Department of Education
P.O. Box 500
Trenton, NJ 08625

Dear Commissioner Cerf:

Thank you for bringing to my attention the recent charter school application filed by Rev. Amir Kahn and the Solid Rock Worship Center. Please consider this an official indication of my steadfast opposition to the approval of any charter school within the Township of Cherry Hill.

Simply put, a charter school would do nothing more than divert valuable tax dollars and resources away from the award-winning Cherry Hill School District to instead fund what is essentially a private, for-profit educational facility.

Cherry Hill is home to some of the best schools in the State of New Jersey; schools that consistently produce some of the most promising and talented young adults I've ever encountered. The proposed charter school would provide no benefit to the children of this community, and in fact, I believe it would significantly erode the quality of the existing educational system.

The Cherry Hill schools are a tremendous source of pride for our town. Young families move here because they want their children to have the best education possible. In fact, the schools were one of the primary reasons my wife and I moved our own family here more than 40 years ago.

I speak on behalf of myself, the Township Council, the taxpayers, and most importantly the families and students of Cherry Hill, when I say that this issue is of the utmost importance, and I will do everything within my power to prevent this school from ever opening its doors. I implore you to help us maintain the integrity of our educational system by rejecting this charter school application, and instead continuing to direct any available resources to benefit all of Cherry Hill's students.

Thank you in advance for your time and consideration of this critical matter. I can be reached directly at (856) 488-7878; please do not hesitate to contact me if you wish to discuss it in more detail.

Sincerely,

A handwritten signature in black ink that reads 'Bernie A. Platt'. The signature is written in a cursive style with a large, prominent 'B' and 'P'.

Bernard A. Platt
Mayor